

Economic Assesment Act 20/22 Summary of Results



Background

Puerto Rico's economy has experienced a transition from manufacturing to a service economy

The economy's state calls for a wide ranging set of actions that will generate investment, stimulate the construction sector and provide the basis for development of an advanced services sector with export potential beyond domestic demand

The newness of Act 20/22 means that any analysis of their impacts may well be premature, yet several direct effects are already observed and are expected to continue increasing during the next few years

The Economy & Act 20/22 Incentives Programs

Diverse profiles

- Net worth
- Company size
- Cultural backgrounds
- Export market
- Services
- Occupations



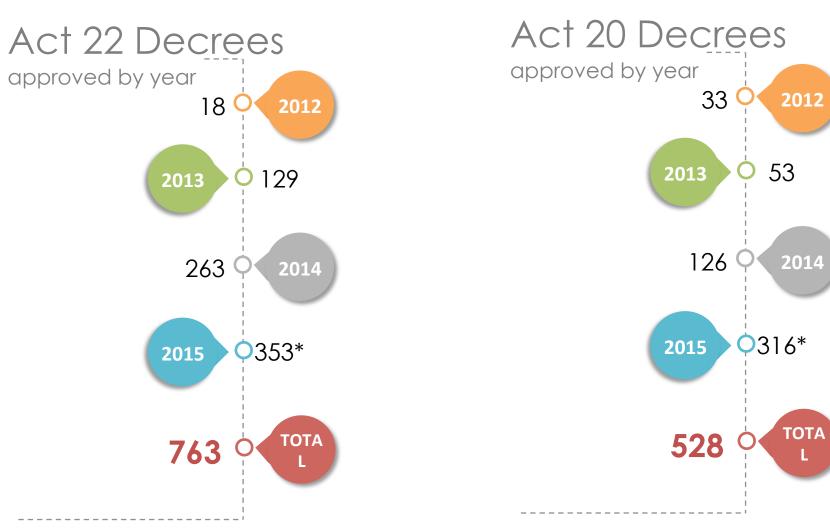
Act 22

 incentive for Act 20 businesses who wish to establish their residence in the Island.

Act 20

provides an incentive for Act 22
 participants to relocate their business to
 Puerto Rico.

Growing Trend of Program Participants



*Includes signed and pending cases

Methodology

ETI developed a
hybrid approach
which combined data
from annual reports
(being the most
accurate source of
information) and
complemented that
data with information
from applications

Employment, fiscal revenues, investment and consumer spending were particularly analyzed

Several econometric tools employed in the 10-year forecast:

- Potential pool of decrees estimated 10 years
- •Trimmed averages from actual data (5%)

Growth rates were estimated for each forecasted variable

- Employment- avg. growth rate from actual data
- Wages- Forecasted based on PR's salary data
- Gross income- Forecasted based on US GDP growth
- Money spent per decree

Act 22

Overview Act 22

Tax incentive program ≠ 0 tax

(only capital gains, interests and dividends from PR)

 Full taxation on salaries, property, consumption (goods and services)

Incremental effect in the economy

 Capitalize on providing services to newcomers and synergies with Act 20

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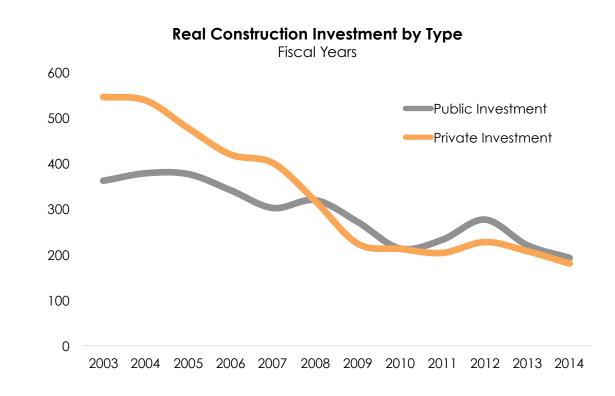
Generate employment from newly established residents which demand jobs for their businesses

• This excludes Act 20 jobs and household domestic work

Investment Gap

Act 20 and Act 22
provide the enabling
factors for creating new
capital investments in
the economy.

By importing new capital, the economy has captured capital inflows which will add to the total investment figures in the following years



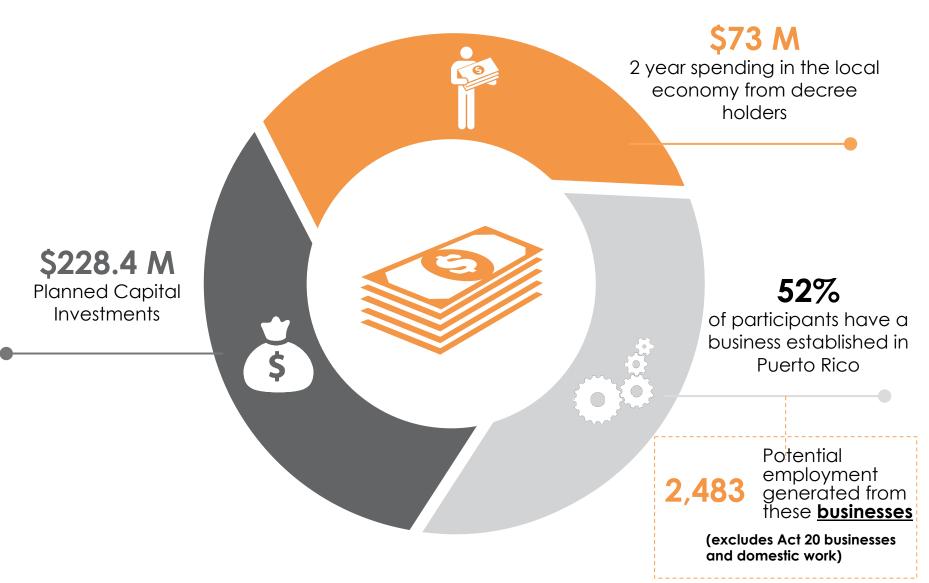
A Change in Direction Through Act 22



^{*} The above figures do not include other real estate investments from non-decree holders which totals over \$1Billion

By 2020 Act 22 grantees will have demanded close to \$1,000 million in real estate investments (primarily housing), which will provide an injection of capital to the construction industry

Act 22 Spending (2014-2015)



Continuing Trend...



By 2024 one should expect close to

4,000

Act 22 grantees



Total
investment
in real
estate by
2024 will
add up to

\$1.7 Billion



Total
individual
expenditures
within the
Island will
reach over

\$830 million

Act 20

Economic Assesment Act 20/22

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Act 20 Overview

— usually equated with Act 22

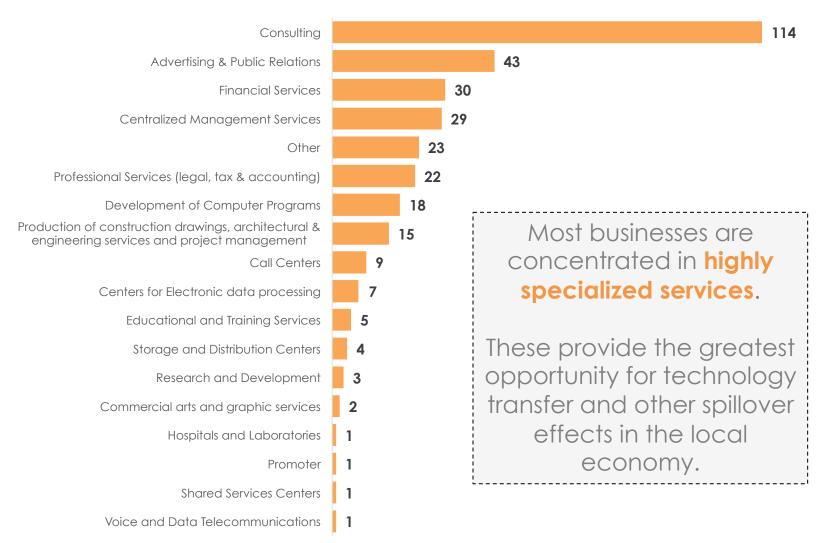
New economic activity generated from exports

Level playing field for local and foreing companies Increase participation in the global economy

Promotes innovation beyond domestic demand

Promotes
relocation of
companies to
Puerto Rico as
to capitalized
from our
export
platform

Profile of Act 20 Companies by Service Type



Creating International Linkages

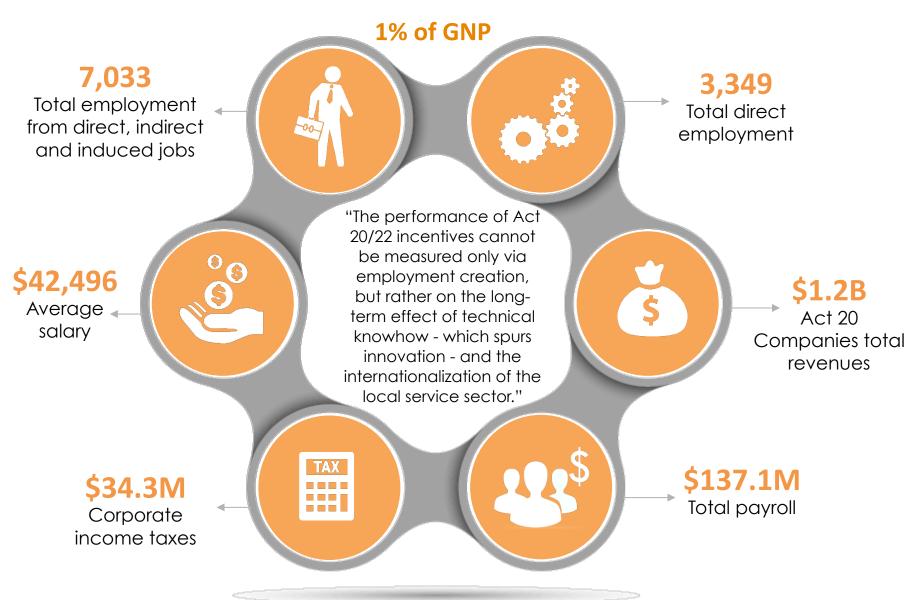


Service Export Destinations

66% of Act 20 corporations export services to the U.S., other top export destinations are:



Act 20 Performance (2014 -2015)



Continuing Trend... 2024



By 2024 one should expect close to 3,500 program participants



Act 20 companies would have generated close to 50,000 new employment opportunities



By 2024
export
service
companies
under Act 20
would
generate
\$38.5
billion in
gross income



Over

\$800

in
corporate
tax in a 10
year period



paid by 2024 adds to over \$3.1 billion

Total payroll

Internal Linkages of Act 20 and Act 22



Corporate Governance

Several of Act 20 businesses hold local directors in their governing boards



New Capital

- Potential investors in local businesses
- Acquisition of underinvested local businesses



- The transfer of technology and skills to local resources
- Potential patent development
- Joint business ventures with local businesses (capitalizing on local know-how)

Examples vary from accounting, financial, legal, real estate brokers, administrative and other specialized services.

Develop of new business ventures – Goods and services specifically tailored for grantee's market segment. i.e. complementary health services, high-end retail, luxury goods Local Hiring
Both Act 20 and Act 22
grantees use local
businesses and
professional services to
conduct part of their
ventures and
investments



Local Businesses

These resources benefit from new know-how brought by Act 20 and Act grantees, and also allow for business development opportunities with external and international markets.

These type of interactions are deepened by providing services to business which export services and who have formal relationships with foreign markets. i.e. promoting linkages and business networks with firms that operate outside the local market.

Conclusions

Contrary to manufacturing incentives, the performance of Act 20/22 incentives cannot be measured only via employment creation, but rather on the long-term effect of technical knowhow - which spurs innovation - and the internationalization of the local service sector

Foregone income - the activity that would be subject to the tax would not have been carried out had it not been for Act 22

• Any fiscal income derived from these activities (income taxes, sales taxes and others) is new net income to the government that otherwise would not have been generated

Act 20 companies are concentrated in high-value added services, with highly specialized skill sets, thus, the local economy can participate in a more competitive market with potential technology transfers.

Laws 20/22 play an important role in marketing the island as an important investment location

Both pieces of legislation will continue to foster the development of Puerto Rico's service economy, increase the share of service export as a share of total exports, and ultimately run a service trade surplus of high-skill and high-paying services

Recommendations

Develop thresholds related to employment and investment requirements

Promotional efforts should also focus on incentivizing local firms to obtain these types of decrees.

• The low entry requirement should be maintained for local firms, in order to increase the incentives effectiveness

Maximizing synergies

Develop adequate policy interventions that guarantee higher spillover effects (internal linkages)

For Act 22 decree holders, an investment requirement in conformity with the development of Act 20 firms or other types of enterprises could be developed

Act 22 should be to incentivize the arrival of foreign entrepreneurs towards Act 20 eligible activities

• Both laws must operate together. Act 22 as an incentive to import new capital and knowhow into the economy, and Act 20 as an export vehicle for both local and newly formed enterprises in the Island